

A	
Accounting, Financial Reporting and Analysis	184-185
Adult Sports	294-295
Advanced Planning	200201
Air Quality	38, 53, 80
Anaverde Drainage Loan	400
Animal Control	214-215
Animal Licenses.....	37
Appendix	407-437
Aquatics.....	290-291
Assessment Districts - Revenue.....	56-57
Assessment District 91-2 Redemption (52 nd Street East)	388-389
Authorized Full Time Positions	48
Aviation and Aerospace	336-337
B	
Boards and Commissions.....	4-6
Boulders at the Ranch I	369-370
Boulders at the Ranch II.....	371-372
Boulders at the Lake.....	373-374
Budget Calendar	27
Budget Guide.....	23-28
Budget Management	188-189
Budget Notes	49-51
Budget Policies and Procedures.....	24-26
Budget Summary by Fund	64-68
Budget Summary By Department and Division	69-71
Business License	204-205
Business License Tax	37
Business Retention and Attraction	332-333
C	
Capital Improvement Program.....	99-134
Capital Improvement Project Information	103-134
Capital Improvement Projects.....	49-51
Capital Improvement Budget by Funding Source	74, 100
Capital Improvement Budget by Project Type	72-73
Capital Programs by Type	100
Capital Project Expenditure Summary	99-102
Capital Project Management	234-235
CDBG Administration.....	318-319
CDBG Neighborhood Stabilization Program (NSP).....	324-325
CDBG SAVES	320-321
CRA Housing Capital	40
CRA Project Area No. 1	41
CRA Project Area No. 2A.....	41
Circulation Services	268-269
City Attorney	1, 171-180

City Clerk.....	1, 153-162
City Council	1, 2, 3, 14-15, 135-138
City Government.....	15-16, 407
City Manager	1, 139-152
City of Palmdale Organizational Chart	1
City of Palmdale - Revenue.....	17-18
City Wide Objectives.....	93-98
Classification and Pay Plan	426-430
Code Enforcement.....	358-359
Code Enforcement – Planning.....	206-207
Code Enforcement Restitution	176-177
Communications.....	1, 145-152
Community Enrichment Camps	306-307
Community Facilities District 05-1 Redemption (Trade & Commerce Ctr)	392-393
Community Facilities District 91-1 Redemption (Sierra Gateway)	386-387
Community Facilities District 93-1 Redemption (Ritter Ranch)	390-391
Community Facilities District 2003-1 Redemption (Anaverde)	384-385
Community Facilities District 2006-1 Redemption (Godde Hills Estates)	394-395
Community Participation/Volunteers	218-219
Community Programs	311-326
Community Redevelopment Agency	2, 4, 16, 17, 41-44, 329-364
Conference Center.....	338-339
CRA Debt Service Area No. 1	41
CRA Debt Service Area No. 2.....	41
CRA Housing - Set-Aside Debt Service Fund	42
Cultural Center	280-281
Current Planning.....	202-203

D

Debt Administration.....	410-414
Debt Management.....	194-195
Debt Service.....	42
Development Services.....	260-261
Directory of City Officials.....	3
Drainage Funds	53
Drytown Water Park.....	296-297

E

Economic Development	1, 96, 329-364
Elections.....	158-159
Emergency Preparedness.....	223-224
Employee Benefits.....	166-167
Engineering.....	236-237
Estimated Fund Balances FY 2010-11	420-422
Estimated Fund Balances FY 2011-12.....	53-55
Estimated Revenue by Major Financing Source - By Fund - FY 2011-12	56-57
Expenditures - Budget Summary By Fund 2009-10 through 2011-12	64-68
Expenditures - Budget Summary By Division 2009-10 through 2011-12.....	70-72

Expenditures - City of Palmdale 29
 Expenditures - Community Redevelopment Agency..... 46
 Expenditures - Departmental.....20-21
 Expenditures - Estimated by Function - By Fund - FY 2011-12 62

F

Families in *Action*..... 220
 Federal Grants 39
 Federal Home Program314-315
 Federal Jobs Program - Administration 39
 Fees and Charges..... 34-35
 Finance..... 1, 181-196
 Financial Structure408-409
 Financial Policies409-414
 Fire Facilities Impact Fees 39
 Fiscal Summary 53-74
 Franchise Tax 36
 Fringe Benefits..... 47

G

Gas Tax..... 38, 53
 General Fund Resources 33, 53
 General Information..... 45
 Geographic Information Systems.....246-247
 Glossary of Budget Terms403-406

H

Health Self-Insurance..... 37
 High Performance Work Environment..... 98
 Homelessness Prevention and Rapid Re-Housing Grant (HPRP)316-317
 Hospital342-343
 Housing Authority 2, 16, 365-376
 Housing Authority - Administration.....367-368
 Housing Compliance.....262-263
 Housing Debt Service.....394-395
 Human Resources..... 1, 47, 163-170

I

Industrial Development Authority..... 2, 16
 In-fill Housing348-349
 Information Technology143-144
 Insurance Coverage.....435-437
 Interest Income 37
 Interfund Transfers - FY 2010-11423-425
 Interfund Transfers - FY 2011-12 60-61
 Internet Services 272

L

Labor Relations and Compliance.....	169-170
Land Acquisition Fund	42
Landscape Maintenance District	256-257
Law Enforcement	216-217
Legacy Commons.....	282-283
Library.....	265-274
Library - Programming.....	273
Licenses and Permits - Revenues	37
Library Board of Trustees.....	6
Licenses and Permits.....	37
Local Transportation Article 3	38
Local Transportation Article 8.....	38

M

Mail and Reception Service.....	208-209
Mandated Costs.....	346-347
Marie Kerr Park Recreation Center.....	286-287
Measure R Fund.....	38
Medical Self-Insurance.....	37
Miscellaneous Grants/Developer Contributions.....	39
Mobile Home Rental Review Board.....	6
Mortgage Assistance	350-351
Municipal Finance.....	98

N

Non-Departmental.....	327-328
-----------------------	---------

O

Other Special Revenue Sources	37-40
-------------------------------------	-------

P

Palmdale Channel 27.....	145-146
Palmdale City Productions	304-305
Palmdale Civic Authority.....	2, 16
Palmdale Oasis Park Recreation Center.....	284-285
Palmdale Playhouse.....	299-310
Park Development	38
Park Development and Avenue S Capital Projects.....	42
Park Development and Avenue S Debt Service	397
Parking Citations.....	35
Parking Enforcement	225-226
Parks and Recreation.....	275-298
Partners for a Better Palmdale	356-357
Payroll Management.....	192-193
PCA Construction Debt Service	396
Permits.....	37
Planning	1, 197-210

Planning Commission 2, 6, 209-210
 Power Plant.....340-341
 Power Plant Land Acquisition Debt Service 391
 Procurement and Payables Management.....186-187
 Public Safety and Community Relations 1, 211-220
 Public Safety Officers221-222
 Population..... 8-9
 Policy407-414
 Prop A..... 38
 Prop C..... 38
 Property Tax..... 34
 Property Transfer Tax 37
 Public Facility Fund 39
 Publicity151-152
 Public Safety 38
 Public Works.....1, 227-264
 Public Works Administration230-231
 Public Works Inspection.....238-239
 Public Works - Maintenance Program252-253
 Publications147-148

R

Re-Assessment District 88-1 Redemption 380
 Re-Assessment District 90-2 Redemption381-382
 Re-Assessment District 87-1 Redemption 383
 Recreation 97
 Recreation Programs278-279
 Records Management160-161
 Recruitment, Retention, and Classifications..... 168
 Redevelopment.....329-364
 Reference Services.....270-271
 Refinance 2003 BAN Debt Service..... 401
 Rehabilitation362-363
 Revenues 75-92
 Risk Management178-179

S

Salaries and Benefits 47
 Sales Tax..... 35
 SAVES Grant 40, 322-323
 SAVES Program Assistance..... 40
 Senior Housing.....352-353
 Sewer Maintenance248-249
 Sewer Upgrade Fund 39
 Signal and Street Capital Project 42
 South Antelope Valley Work Source Center.....312-313
 Special Events - Communications149-150
 Special Events - Recreation278-279

State Grants	39
Streetlight Districts	258-259
Street/Right-Of-Way Maintenance	250-251
Street Signals & Street Improvements Debt Service	398
Summary of Estimated Revenue by Fund	18, 58-59, 75-91
Summary of Estimated Revenues by Major Financing Source FY 2011-12	56-57
Summary of the FY Expenditures 2011-12 Budget	20
Summary Schedule of Outstanding Debt	378-379

T

Tax Increment	32, 44
Theatre Rentals	308-309
Traffic Engineering	244-245
Traffic Impact Fund	39
Traffic Signal Maintenance	242-243
Transient Occupancy Tax	37
Transit/Transportation Management and Planning	254-255
Transit Village	354-355
Treasury and Cash Management	190-191

W

Waterpark	40
-----------------	----

Y

Youth & Community Performing Arts Classes	302-303
Youth Sports	292-293